NATIONAL ASSOCIATION OF HOUSING AND REDEVELOPMENT OFFICIALS

2007-2009 REPORT

BUILDING COMMUNITIES TOGETHER FOR 75 YEARS
As I write this, we approach the culmination of NAHRO’s 75th anniversary celebration. Over the past 12 months, we have honored NAHRO’s past, celebrated its present and built upon its rich history. We are stronger as an organization and we have touched many.

It is an honor to present to you NAHRO’s 2007-2009 report to members, which chronicles the last two years we have spent working together to “Strengthen NAHRO” and our industry. I hope you enjoy this publication and appreciate everything we have accomplished together. We have created a strong team of NAHRO members, partners and staff. We have reached out to new partners and allies, expanded our influence, advocated more effectively for our programs and members, and become an even more significant force in helping to bring about programmatic and regulatory change.

NAHRO’s unique structure allows it to combine the best of both worlds. As a large industry association, it has a strong presence in Washington, D.C.; as an organization that incorporates regions, chapters/states and tens of thousands of associates, it can deploy a grassroots organizational approach for advocacy, communication and professional development.

NAHRO works for you. NAHRO is you. Thank you for making it a stronger and more sustainable organization.

Warm regards,

Renée Rooker
NAHRO President
In 1933, a group of officials determined to address the nation’s housing needs came together to form the National Association of Housing Officials (NAHO). Their leadership and support significantly helped to encourage the passage of the United States Housing Act of 1937, which established a permanent housing program that committed the federal government to assisting localities develop new low-rent housing.

By 1937, the association had grown to over 700 members and had expanded its efforts. For example, NAHO helped improve the quality of public housing programs by conducting research and analyses and issuing reports; it made training available to housing practitioners, and provided educational and networking opportunities via conferences. NAHO was influential in the passage of the Housing Act of 1949, which provided a new program of federal assistance for urban redevelopment and established the critically important national standard of a “decent home and suitable living environment for every American family.”

By 1953, NAHO had expanded and broadened its mission to include redevelopment officials and became the National Association of Housing and Redevelopment Officials (NAHRO). With its new name and larger membership, the association continued to maintain a leadership role in affordable housing and community development by initiating and supporting congressional legislation and by working with the U.S. Housing and Home Finance Agency and, later, with the U.S. Department of Housing and Urban Development (HUD). NAHRO continued to provide its members with technical assistance and support via conferences, publications and training.

NAHRO played a leading role during the 1980s, working closely with the growing number of housing and community development (HCD) initiatives evolving at the state and local levels. During this time, the association created the Management Evaluation and Improvement System (MEIS), which was the predecessor to and stimulus for the Public Housing Management Assessment Program (PHMAP) and the current Public Housing Assessment System (PHAS). Additionally, in 1984, NAHRO worked to create and provide the initial funding for the Housing and Development Law Institute (HDLI), a subscription-based organization that provides legal assistance to housing and community development agencies.

Throughout the 1990s, as the association continued to grow in size and stature, NAHRO was instrumental in assisting congressional staff who developed the basic framework for the Quality Housing and Work Responsibility Act (QHWRA) of 1998. NAHRO leadership also helped to create the Public Housing Drug Elimination Program, which provided much-needed assistance to combat crime and drug use in public housing. Throughout its history and into the 21st century, the association has led in the fight for responsible funding for programs administered by its members, including the public housing Capital and Operating Funds, the Section 8 Housing Choice Voucher program, HOME and CDBG.

To keep up with changing times and member needs, NAHRO has also altered its organizational and membership structure. A 1999 survey showed that over two-thirds of our members wanted to eliminate the association’s dual agency and individual memberships. Driven by both this and the desire to ensure that more people received the full benefits of NAHRO membership, in 2001 the association changed the dues structure to the one currently in effect, in which agencies are provided with a number of complimentary associate memberships.
there are no complimentary slots available, any member agency employee or commissioner may sign up for membership at a nominal fee.

Leading the Way in Advocacy

NAHRO leads the way in advocating for safe, decent, affordable housing and community development. In 2008, for example, NAHRO leadership led to the provision of $4 billion in new Capital Fund dollars to help stimulate local economies and create jobs through the American Recovery and Reinvestment Act.

Regarding efforts to encourage local flexibility (an important association goal), NAHRO has played a leading role in legislative discussions on Capitol Hill regarding the Section 8 Voucher Reform Act (SEVRA). Though the final bill has not yet been approved by Congress, NAHRO efforts have encouraged legislation that will provide for a responsible funding formula for the Section 8 program, and that will lead to both a more responsible rent-setting policy and a more pragmatic approach to property inspections.

NAHRO also continues to advocate for a better approach to asset management implementation, as well as for ways to encourage the long-term preservation of public housing, funding for new affordable housing production and funding for supportive services, crime and drug abuse prevention, approaches to energy efficiency, and the greening of public housing.

Leading the Way in Professional Development

NAHRO has trained thousands of HCD professionals and volunteer commissioners across the country; today, we continue to enhance our offerings to meet the current and future needs of our members. NAHRO has focused even more heavily on professional development by investing in the latest technology and by creating both the NAHRO Professional Development System (NPDS) certification program and a new system of delivering training. Today, all associates—regardless of their physical location—can participate in affordable and instant-access training with our eBriefings and expanded eLearning offerings, better inform themselves with our email bulletins, communicate with other HCD practitioners via our two-way list serves, and participate in grassroots advocacy efforts by using cutting-edge congressional relations software. Members can network with and learn from each other at our thrice-yearly conferences; over the last two years, we have also reached out at regional conferences to provide our members with training and seminars.

Leading the Way Through the 21st Century

NAHRO’s unique structure allows us to combine the heft of a national association with a nationwide grassroots organization of our regions and chapters. We also continue to forge more partnerships with other stakeholder organizations to ensure a powerful and united voice for housing and community development. The hardworking staff at NAHRO’s Washington, D.C. headquarters also continues to be 100% dedicated to strengthening the association and serving its members. As NAHRO looks back upon 75 proud years of leadership in the HCD industry, we also look forward to helping our members thrive in the 21st century and beyond. Here’s to another 75 years of education, advocacy and professional development!
Who Is NAHRO?

NAHRO is the largest professional organization for housing and community development (HCD) professionals—and we continue to grow. Our members focus on the goal of a decent home and safe, suitable living environments for every American family. We are an integral and indispensable part of the delivery system of affordable housing—from homeless shelters to homeownership—across the country. Many of us are also providers of social services and leaders of community redevelopment initiatives. The work that we do every day helps people and communities, especially in their times of deepest need.

NAHRO at a Glance

Associate and individual membership is at an all-time high: more than 20,000 in September 2009.

Agency membership has grown over the past two years, and reached 3,200 in September 2009.

We are proud to count more than 100 companies, representing the best in product and service providers for the HCD industry, among our Manufacturers and Suppliers Council (MSC) members, and look forward to further increasing this number.

Affordable Housing in America

<table>
<thead>
<tr>
<th>Priority of Affordable Housing in Americans’ Lives</th>
<th>Percentage</th>
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<tr>
<td>Top</td>
<td>38%</td>
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<tr>
<td>High Priority</td>
<td>54%</td>
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<tr>
<td>Low Priority</td>
<td>4%</td>
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<tr>
<td>Not on my list</td>
<td>4%</td>
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<tr>
<td>Not sure</td>
<td>1%</td>
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<table>
<thead>
<tr>
<th>Importance of Housing Issues in Our Communities</th>
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<tbody>
<tr>
<td>Very Important</td>
</tr>
<tr>
<td>Somewhat Important</td>
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<tr>
<td>Not Very Important</td>
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<tr>
<td>Not at all Important</td>
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<td>Not sure</td>
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90% of people think housing is important.
NAHRO Certified Training Centers

- Housing Commission of Anne Arundel (Md.) County
- Augusta (Ga.) Housing Authority
- Greensboro (N.C.) Housing Authority
- Hammond (Ind.) Housing Authority
- Livonia (Mich.) Housing Commission
- ASU Stardust Center for Affordable Homes and Family (Phoenix, Ariz.)
- Lexington-Fayette (Ky.) Urban County Housing Authority
- Idaho Housing Finance and Association (Boise, Ida.)
- Houston (Tex.) Housing Authority
- Housing Authority of the County of San Bernardino (Calif.) in Cooperation with Housing Action Resource Trust
- Lakewood (Colo.) Housing Authority

Continuing Education and Professional Development

Classes, Certifications and Internships

NAHRO has had a long history of providing education, training, and leadership opportunities to its members; it has also continually encouraged them to realize their professional goals. We have set the industry standard for demonstrated professionalism in the HCD industry. Over the last two years, NAHRO Professional Development (PD) has taken bold steps to ensure this continued leadership.

The NAHRO Professional Development System (NPDS) is one of these bold steps. It is a comprehensive structure that includes four categories of certification: Specialists, Operations Managers, Executive Managers and Leaders, and Commissioners. All certifications adhere to universally recognized standards, including experience, education, assessment, recertification and compliance with an Ethical Standard of Professional Conduct. At NAHRO’s 2009 Summer Conference in Portland, 47 commissioners were recognized for achieving the NAHRO Commissioner Certification; that number has since increased to more than 70. The first Operations Manager Certification was also awarded at that time. Additional applications are being reviewed weekly.

Other initiatives focus on recruitment and development of new HCD professionals and emerging leaders. In January 2008, PD launched the Professional Intern Assistance Program, which provides agencies with recruitment, education, monitoring and mentoring assistance. To date, 10 agencies have enrolled; NAHRO Fellows have agreed to act as mentors throughout the two-year intern period.

Members of the Commissioners Class of 2007-2009 pose with President Rooker and CEO Ramirez at the Summer Conference in Portland.
PD has also provided liaison assistance to the newly formed Emerging Leaders Committee.

We have also explored ways to strengthen NAHRO through its regions and chapters. NAHRO PD established a presence at all eight Regional Conferences in 2009, collaborated with the regions for conference session training and “wrap” seminars at conferences, increased market opportunities and collaborated on identifying NAHRO Certified Training Centers. Best of all, our continued collaboration gives us a better sense that we are working together for the good of the association.

**NAHRO Everywhere**

One of NAHRO’s greatest strengths is its wide-ranging and nationwide membership.

To increase the local learning opportunities available to all members and to make training and credentialing as affordable and accessible as possible, NAHRO has embarked on a series of initiatives:

- **NAHRO Certified Training Centers**
  NAHRO has collaborated with local entities (primarily housing agencies) to bring national seminars to the local level. To date, we have 11

**New Networking Activities**

NAHRO partnered with local regions and chapters to put on a Fiesta at the National Conference in San Antonio, Tex., and with the Young Professionals & Emerging Leaders Ad Hoc Group to host a special event for new leaders at the Summer Conference in Portland, Ore. We also added new networking opportunities to the 2009 Summer and National Conference schedules.

**Celebrating 75 Years of HCD Leadership**

Special events like the 75th Anniversary regional basket raffle, special mementos, and an anniversary gala in Washington, D.C. helped keep the festivities going all year long as we celebrated our rich history. The 75th Anniversary Planning Committee arranged for three conferences—our 2008 National Conference and our 2009 Summer and National Conferences—to celebrate different aspects of NAHRO. In San Antonio, we looked to our past, with toasts to our past leadership and many other remembrances. In Portland, a flag parade and many other events honored our eight regions. And our conference in Washington, D.C. will celebrate NAHRO’s future.
Certified Training Centers (see list on p. 6) and several more agencies eager to work with us.

- **eBriefings and Online Learning.** NAHRO takes advantage of the latest online distance-learning technology to bring you quick and relevant courses as soon as you need them. eBriefings topics have included the latest guidance for using public housing Capital Fund stimulus money and information on promising models for project-based vouchers. Ethics for Certification is also offered online.

- **Seminar Licensing.** NAHRO PD believes that qualified professionals can train others. Therefore, we have created a rigorous Train-the-Trainer program and licensed the Commissioners Fundamentals seminars to six affiliates: Pacific Northwest Regional Council (PNRC), the Michigan and Nebraska Chapters, the Alabama and Tennessee Associations, and Texas NAHRO. Thus far, over 300 commissioners—many of whom would have found conventional seminars to be unaffordable or inaccessible—have attended this program in their locality.

- **On-Site Seminars, Technical Assistance and HOME Training.** NAHRO continues to conduct onsite or on-demand seminars for individual agencies. We are also in partnership with HUD to administer the HOME grant, a nearly $1 million grant that provides training and technical assistance to HOME recipients.

**Conferences**

Our members are one of our most invaluable educational resources. NAHRO facilitates meeting and networking with our three conferences—our Legislative Conference in March, our Summer Conference in July and our National Conference in October.

Over the past two years, the concurrent sessions at the summer and national conferences provided HCD professionals with the leadership skills, education, information, and tools they need to succeed, while our legislative conference sessions have better prepared NAHRO members to navigate the budget and regulatory process, as well as to educate and inform decision-makers on Capitol Hill. They also provide an opportunity to meet NAHRO staff and leadership, and to network with and learn from other HCD practitioners.

In order to better serve and strengthen our membership over the past two years, NAHRO has developed forums for small, medium, large and community development agencies at its Summer and National Conferences. These forums offer our members a chance to share their issues and concerns with NAHRO staff and members of the leadership team. Forum discussions have focused on a variety of topics, including legislative and regulatory policy matters, professional development needs, conferences, member services and more.

**Other Study and Networking Opportunities**

NAHRO also realizes the importance of forging international connections. These provide us with opportunities to learn best practices and innovative strategies from other countries and to, in turn, share our own success stories with people around the world. In May 2009, six members of our International Committee traveled to Israel as guests of the Ministry of Construction and Housing. A Memorandum of Understanding with the Ministry was renewed during this exchange. A NAHRO delegation also attended the 2008 Tri-Country Conference in Canada and took a study trip to Guanajuato, Mexico; a trip to Shanghai, China is in the planning stages.
NAHRO is structured to accommodate a number of member goals, one of which is to advocate for the programs we administer and the resources we need. NAHRO’s Congressional Relations, Policy, and Public Affairs teams focus considerable energy on informing and educating our colleagues in the regions and chapters and educate local members to enable them to responsibly engage in the legislative process.

Over the past two years, this important part of NAHRO operations has accomplished a number of objectives.

- “Housing America,” a public awareness campaign involving other national partners and grassroots support from members, has initiated a variety of public awareness activities to promote the importance of affordable housing in viable communities of quality. New initiatives organized through the campaign include the “What Home Means to Me” calendar contest, which involves children in public or assisted housing administered by NAHRO members (our first winner, Tabitha Kelley, is pictured above). Under the banner of Housing America, NAHRO was also a visible presence at the 2008 Democratic and Republican National Conventions. Activities included a half-day symposium on affordable housing concerns and tours of innovative affordable housing developments.

- In 2008, under the aegis of the Housing America campaign, NAHRO gathered thousands of signatures from around the U.S. in support of the goals and mission of the Housing America campaign. The signatures were gathered throughout 2008 and were presented to Chairman of the House Financial Services Committee Rep. Barney Frank (D-Mass.) and ranking member of the HFSC Housing Subcommittee Rep. Shelley Moore-Capito (R-WVa.).

- A proactive Legislative Network spearheaded an effort to identify member contacts in every congressional district and has helped increase advocacy efforts on a nationwide basis. NAHRO has also increased its effectiveness on Capitol Hill. The success of our outreach is evident in recent increases in appropriations for key programs administered by our members, including public housing, Section 8 and CDBG as well as the additional resources provided in the American Recovery and Reinvestment Act.

- NAHRO effectively represents members through testimony and written communications on matters of interest to its membership. For example, President Rooker testified on behalf of NAHRO regarding a discussion draft of a 2009 version of the Section Eight Voucher Reform Act (SEVRA). Additionally, NAHRO input to Congressional staff has helped shape SEVRA and made it a more practical and
viable legislative option. NAHRO has also worked with industry colleagues CLPHA and PHADA to help shape legislation designed to address problems and concerns related to HUD’s implementation of asset management.

- NAHRO’s Legislative Conference continues to attract influential speakers, including commentator David Gergen, analyst Charlie Cook, HUD Secretary Shaun Donovan and national political correspondent Mara Liasson. It also enables NAHRO members to come face-to-face with congressional decision-makers.

- NAHRO has become a go-to organization for members of the media. Examples include: The New York Times, Omaha World-Herald, Tri-City Herald, MarketWatch, and industry publications such as Affordable Housing Finance Magazine and Community Development Digest.

- The association has also created and distributed HCD advocacy pieces. One, entitled “Paying the Price,” dramatically documented the need for additional funding for public housing; “Local Housing Agencies: Recovery Act Dollars at Work” includes a list of member agency projects that utilize stimulus dollars in order to meet public housing capital needs.

**NAHRO Advances Responsible Public Policy**

Over the last two years, NAHRO has been a leader in fighting for responsible funding and meaningful policy reform that supports the mission and objectives of our members. For example, we have aggressively fought for funding that meets the current HCD needs of our communities—such as increases in the Public Housing Capital Fund and Operating Fund, both of which have been severely underfunded over the past several years. NAHRO has argued strongly for full funding for the Section 8 voucher program and we have also maintained an aggressive posture with regard to the funding of administrative fees. Along with our industry partners PHADA and CLPHA, we have fought for increased appropriations for the HOPE VI program, and have argued for the maintenance of funding for the ROSS and Family Self-Sufficiency programs. With regard to meeting local community development needs, we have worked in coalition with groups such as the U.S. Conference of Mayors, the National League of Cities and the National Association of Counties to ensure adequate funds for the CDBG and HOME program; we have also fought to maintain the Section 108, Brownfields and rural housing programs.

In the absence of authorizing legislation, we successfully advocated for statutory changes to improve HUD’s administration of asset management in the FY 2008 and 2009 appropriations bills. These efforts have safeguarded PHAs’ existing fungibility authority, and have provided for an exemption from asset management for PHAs with under 400 public housing units. At the same time, we are working to advance authorizing legislation in both the House and Senate to ensure that many of these same objectives are realized over the long term.
NAHRO also participated in the Public Housing Administrative Reform Initiative (PHARI)—a HUD-convened initiative that brought together a wide range of stakeholders to examine non-statutory program rules that could be streamlined, that would facilitate the transition to asset management, and that would not undermine HUD’s oversight responsibility. We have also worked diligently to advance recommendations to improve SEVRA. NAHRO recommendations on a functional funding formula, portability, property inspections and rent reform have encouraged a pragmatic approach to voucher reform.

NAHRO has also advanced legislative recommendations to ensure the long-term preservation of public housing. Our public housing conversion program would enable up to 100,000 units of public housing to be converted to project-based Section 8 assistance. Additionally, we are advancing a proposal to provide for a separate allocation of Low Income Housing Tax Credits (LIHTCs) for the preservation of the public housing inventory. We have also played a leading role in the effort to provide necessary funding for safety and security, and are actively working to encourage reauthorization of the Public Housing Drug Elimination Program.

On the community development front, NAHRO has made members aware of newly available green building tools such as the Department of Energy’s Energy Efficiency and Conservation Block Grant Program. NAHRO also took part in HUD’s recent Green Energy conference, as well as in the development of the “PHA Greening Survey.”

NAHRO has helped lead the effort to assist and support PHAs who have had property damaged or destroyed by hurricanes or other natural disasters. We have worked aggressively with HUD and FEMA to ensure a Memorandum of Understanding (MOU) that supports both agencies’ ability to meet the needs of affected PHAs. Additionally, NAHRO has worked on Capitol Hill to eliminate statutory roadblocks to providing affected PHAs with assistance. We are also collaborating with our industry partners to advance policy reform for small housing agencies on a number of fronts, including pushing for deregulation, regulatory simplification and rent structure reform.

These are some of the many ways over the past two years the NAHRO has fought for policies, programs and funding that support your efforts to meet local needs in a comprehensive, yet flexible manner. NAHRO has fought and will continue to fight for responsible public policy that empowers and enables local agencies to meet the housing needs of low- and moderate-income families and supports the maintenance of viable communities of quality. For more detailed information on these and other initiatives, please visit our website at www.nahro.org.

Advocacy in Action

Thank you to members and the NAHRO staff who worked hard and effectively advocated for resources in the American Recovery and Reinvestment Act (ARRA). A total of $4 billion was provided for the Capital Fund. Your reaching out to Congress about the importance of preserving our irreplaceable affordable housing inventory also made possible additional funding for the Neighborhood Stabilization Program (NSP), project-based Section 8 and the HOME program.
NAHRO continues to keep its members informed via online and offline channels. Print publications such as the NAHRO Monitor and the Journal of Housing and Community Development have electronic counterparts in the Washington Update, Monitor Online, CD Edge and Associates Advantage email newsletters. The NAHRO website also continues to be an invaluable resource for our members. New features include resource pages for the International and Commissioners Committees, as well as an information center for Housing Choice Voucher reform.

During the past two years, NAHRO has also developed new publications. In 2008, NAHRO published a revised and expanded second edition of its Handbook for Commissioners. Besides overseeing the production of this new book, the Commissioners’ Committee launched “The Commissioners’ Corner,” a regular column in the Journal of Housing and Community Development. Other notable print publications include the International Committee brochure and the International Committee orientation guidebook.
Our members, and their knowledge and experience, are our biggest asset. This is why, in addition to our print publications, our website and our email newsletters, NAHRO administers 15 two-way list serves, which allow members to share questions and solutions on a variety of relevant topics, including Section 8, administration and housing development and finance. NAHRO’s conferences and regional professional development seminars provide invaluable opportunities for members to meet, mentor and learn from each other. The intern program and Young Professionals & New Leaders Ad Hoc Group allow mentors to connect with mentees and encourage the recruitment of fresh talent into the HCD industry.

We honor and recognize the best of our industry’s achievements with group and individual awards.

- NAHRO has awarded over 400 Awards of Merit during this period, providing national recognition to HCD organizations that find innovative ways to better serve their families and communities. Of these, 41 were further honored with the NAHRO Award of Excellence and profiled in the Journal of Housing and Community Development.

- The NAHRO Fellows program, initiated during the 2008 National Conference, recognizes 12 members who had demonstrated, over a sustained period of time, their commitment to improving the conditions of their fellow citizens and the vitality of the communities in which they live and work (see p. 14).

- The Mary K. Nenno Advocacy Award honors members, regions, chapters and/or state associations who have made outstanding or innovative achievements in the area of legislative advocacy.

- NAHRO also presents Legislator of the Year and State/Local Legislators of the Year awards to lawmakers who have demonstrated ongoing dedication and commitment to housing and community development.

NAHRO’s Most Significant Asset: You

Mary K. Nenno Advocacy Award Winners

2009
Minnesota NAHRO
2008
Tony Bazzie, Executive Director of the Raleigh County (W.V.) Housing Authority
The New York City Housing Authority
The Massachusetts Chapter of NAHRO (MassNAHRO)

NAHRO Legislator of the Year Winners

2009
Rep. Maxine Waters (D-Calif.)
2008
Rep. Barney Frank (D-Mass.)

NAHRO State/Local Legislators of the Year

2009
Gov. Christine Gregoire (D-Wash.)
2009
2009
Fla. Rep. David Rivera (R-112 Fla.)
HONORING OUR MEMBERS

2008 NAHRO Fellows

Donald J. Cameron, SPHM
Chief Executive Officer
Housing Authority of Charleston (S.C.)

Larry Cobb
Executive Director EthicsWorks
Regional Service Officer
Middle Atlantic Regional Council

Montez C. Martin, Jr.
Executive Director
Charleston County (S.C.) Housing and
Redevelopment Authority

Jerome D. Ryans
President/Chief Executive Officer
Housing Authority of Tampa (Fla.)

Austin J. Simms, PHM
Executive Director
Lexington (Ky.) Housing Authority

Frank L. Wilcox, PHM
Executive Director
Housing Authority of Monroe (La.)

Abraham Williams, PHM
Executive Director
Housing Authority of Bowling Green
(Ky.)

Julie H. Williams
Senior Vice President
(Boise) Idaho Housing & Finance
Association

2009 NAHRO Fellows

Tina Akers Brown, PHM
Executive Director
Housing Authority of Greensboro (N.C.)

James L. Hargrove
President and CEO
Housing Authority of the City of Austin
(Tex.)

Renée Rooker, SPHM
Executive Director
Walla Walla (Wash.) Housing Authority

David Zappasodi
Executive Director
Arlington (Tex.) Housing Authority
Connecting with Members and Stakeholders

As NAHRO President, it’s been my pleasure to meet, speak with and learn from so many of you throughout my term. Thank you so very much for your kindness and hospitality.

- Southeastern Regional Council (SERC)
- The Homebuilders Conference (Washington, D.C.)
- Housing Authorities of Valley Employees (South Texas)
- The presentation to Rep Frank & Capito for Housing America signature campaign (Washington, D.C.)
- Canadian Housing and Renewal Association (CHRA)
- Pacific Northwest Regional Council (PNRC)
- New Jersey NAHRO
- The Public Housing Summit (Washington, D.C.)
- Texas NAHRO
- Colorado NAHRO
- MassNAHRO
- Minnesota NAHRO
- Pennsylvania Association of Housing and Redevelopment Agencies (PAHRA)
- New England Regional Council (NERC)
- Southwest Regional Council (SWRC)
- Florida Association of Housing and Redevelopment Officials
- Mississippi Association of Housing and Redevelopment Organization
- Wisconsin Association of Housing and Redevelopment Officials
- Louisiana Housing Council
- The Tri-Country Conference
- Pacific Southwest Regional Council (PSWRC)
- Arkansas Chapter
- North Central Regional Council (NCRC)
- Middle Atlantic Regional Council (MARC)
- Maryland Association of Housing and Redevelopment Agencies
- Chartered Institute of Housing
- Wyoming NAHRO
- Carolinas Council
- Kentucky Association
immediately and at a very low cost. The eProcurement system (www.economicengine.com) also continues to flourish. As of July 2009, over 13,000 vendors and more than 2,000 agencies were registered. These technological investments also enable the organization to react nimbly and quickly to current events. The email bulletin, Washington Update, provides timely information on HUD deadlines and HCD-related developments on Capitol Hill, and congressional relations software allows members to quickly respond to their Congressional representatives.

NAHRO also continues to strengthen itself by building and fostering relationships with local and international partner organizations. The International Committee submitted its First Quadrennial Report to the UN as part of its NGO status. Elizabeth Morris was appointed to serve on the Housing and Urban Management Advisory Network of the Housing and Land Management Committee of the United Nation’s Economic Commission for Europe.
(HUMAN). NAHRO members also have served as delegates to several international HCD conferences and meetings.

On the local front, NAHRO’s Housing America initiative involves over 20 partners, including the U.S. Conference of Mayors, the National League of Cities, the Mortgage Bankers Association, the National Association of Home Builders, local Initiatives Support Corporation, Habitat for Humanity and the Housing Assistance Council, to name a few. NAHRO is also partnering with the regions, chapters and state associations to provide local, reasonably priced professional development offerings (see the list of Training Centers on page 6).

Seventy-five years into its illustrious history, NAHRO remains steadfast as an HCD industry leader and committed to continued advocacy and education, professional development and the upholding of the highest ethical standards.
SHINING STARS

John Bohm, Director of Congressional Relations, and Bill Maher, General Counsel/Senior Advisor Legislative and Regulatory Policy, NAHRO

Don Cameron, CEO, Charleston, S.C. Housing Authority

LuAnn Clark, Director of Salt Lake City’s Housing and Neighborhood Development Department

Mark Creech, Director of Assisted Housing, Mississippi Regional Housing VIII

Carolyn Cummings, Executive Director of the Lonoke County (Ark.) Housing Authority

LaNelle Davis, Executive Director of the Long Beach (Miss.) Housing Authority

Kay Hestekin, Executive Director of the Eau Claire County (Wis.) Housing Authority

LaVon Holden, Director of Governmental Affairs, of the Vancouver, Washington Housing Authority

Jim Inglis, Executive Director of the Livonia (Mich.) Housing Authority

Clif Martin, Deputy Executive Director, Housing Commission of Anne Arundel County in Glen Burnie, Md.

Ruby Mason, Executive Director of the Mid-Columbia (Ore.) Housing Authority and Columbia Gorge (Wash.) Housing Authority

Don May, Executive Director, Adams County (Colo.) Housing Authority

David Meachem, Executive Director, Statesville (N.C.) Housing Authority

Stephen Merritt, Executive Director, Norwood (Mass.) Housing Authority and Massachusetts State President

NAHRO’s eight Regional Presidents: Sam Hudman, MARC President; Barb Cook, MPRC President; Sheila Miller, NCRC President; Kevin Nelson, NERC President; Maggie Lamont, PNRC President; Joseph Villarreal, PSWRC; Frank Loforno, SERC President and Donna Dunwoody, SWRC President

NAHRO staff who participated in and donated

We honored NAHRO’s past presidents and executive directors at the 2008 National Conference in San Antonio.
to the annual Help the Homeless walkathon

**Stephen O’Rourke**, Executive Director, Providence (R.I.) Housing Authority

**Chris Pegg**, Executive Director, Longview (Wash.) Housing Authority

**Saul N. Ramirez, Jr.**, Chief Executive Officer, NAHRO (Washington, D.C.)

**Leroy Robinson Jr.**, Assistant Executive Director of the Harrisburg (Penn.) Housing Authority

**Lynn Stamiris**, Chairperson, Bay City (Mich.) Housing Commission

**Xenia “Sammie” Szabo**, Executive Director of the Upland (Calif.) Housing Authority

**Abraham Williams**, Executive Director, Bowling Green (Ky.) Housing Authority

**Julie Williams**, Sr. Vice President, Idaho